ERP GAP ANALYSIS & OPTIMIZATION: A JBS CONSULTING AND INDUS DYEING PARTNERSHIP

Overview

Indus Dyeing, a leading industry player, partnered with JBS Consulting to conduct a comprehensive ERP gap analysis targeting their Oracle E-Business Suite (Oracle EBS) environment. The primary objective was to move beyond the current system configuration and identify inefficiencies, align core ERP functionality with evolving business requirements, and deliver actionable recommendations for streamlined, best-practice operations. The analysis, which covered over 20 core processes across finance, supply chain, and production, was completed in 10 weeks. The engagement successfully identified critical systemic and process gaps, establishing a clear roadmap for modernization and operational excellence.

Solution overview

- **Solution partner:** JBS (www.jbs.live)
- **Solution provided:**
  - Oracle E-Business Suite Optimization (Gap Analysis & Stabilization Roadmap)

Client Challenge

Indus Dyeing utilized Oracle EBS for critical business functions, yet frequent manual workarounds, delayed reporting, and a lack of real-time visibility pointed to a significant misalignment between the system's configuration and the actual day-to-day operations. Key challenges included:

Reporting delays	Reliance on manual, custom reporting outside the system, leading to slow and inconsistent decision-making.
Risk & compliance	Processes like Excel-based bank reconciliation exposed the company to reconciliation errors and compliance risk.
Operational bottlenecks	Manual approval workflows caused approval delays and slowed down the Purchase-to-Pay (P2P) cycle.
Poor visibility	Lack of key configuration meant department heads lacked the real-time dashboards necessary for proactive control.

The solution provided by JBS

JBS Consulting deployed a specialized team to conduct a multi-faceted analysis, bridging the gap between system capabilities and ground reality. The approach consisted of three key components:

- **Business Process Review:** JBS Consulting reviewed 20+ core processes, conducted 10+ stakeholder interviews, and observed full production cycles across 2 factories. This effort successfully identified 5+ manual workarounds actively used on the factory floor and in back-office functions due to system rigidity.
- **System Review:** The team assessed 6 Oracle EBS modules and reviewed 20+ configuration points across approvals and workflows. This uncovered key module configurations that directly contributed to manual intervention and reporting issues.
- **Gap Analysis & Roadmap:** JBS Consulting mapped observed process gaps to system issues, quantified the business impact, and developed concrete recommendations. This crucial step identified a total of 45+ system and process gaps and prioritized a short-term stabilization roadmap of 8 critical items.

Key benefits & stabilization road-map

The analysis delivered clear, immediate, and long-term benefits by focusing on process automation and compliance with Oracle best practices.

- **Automation Potential:** Recommended process automation could reduce manual intervention in finance and procurement workflows by up to **30%**.
- **Enhanced Utilization:** Provided an actionable roadmap for ERP optimization aligned with Oracle best practices, ensuring a greater return on investment (ROI) on the EBS system.

- **Risk Reduction:** Implementation of recommended Finance fixes significantly reduced compliance risk and reconciliation errors.
- **Stabilization Roadmap:** JBS Consulting delivered a critical Stabilization Roadmap consisting of 8 prioritized gaps, offering immediate, high-impact improvements. These recommendations focused on leveraging standard Oracle functionality to address core weaknesses across reporting accuracy, financial compliance, and operational agility. Key solutions included:
- **Financial Automation:** Implementing standard Oracle features to automate bank reconciliation and utilize Financial Statement Generator (FSG) for standardized reporting, leading to a faster close.
- **Operational Agility:** Enabling native mobile approval workflows to dramatically accelerate the procurement cycle.
- **Inventory Optimization:** Configuring Min-Max planning to ensure optimal stock levels and uninterrupted production.
- **Data Centralization:** Deploying Oracle's Enterprise Command Center (ECC) and standard tools to centralize reporting and establish a single source of truth for decision-making.

Why JBS

- A **proven track record** of successful project deliveries with measurable outcomes
- **Oracle-certified team** delivering end-to-end implementation, optimization, and managed support services.

Key outcome

The JBS Consulting ERP Gap Analysis provided Indus Dyeing with clear, documented insights and an actionable plan to significantly enhance their Oracle EBS utilization. By addressing the 45+ identified gaps, particularly the 8 short-term stabilization items, Indus Dyeing is positioned to achieve faster financial closes, improve reporting accuracy, ensure business continuity, and substantially reduce operational costs by moving away from risky manual workarounds and toward streamlined, best-practice processes.

Contact us

Learn how JBS can help secure your organization with future-ready AI-powered solutions.

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